·	ROUTIN	G AND	RECOR	D SHEET
SUBJECT: (Optional)		77.1.101		
FROM:		- other st	EXTENSION	NO.
Director of Personne 5 E 56 HQ	1		6825	DATE 1 2 Pro
TO: (Officer designation, room number, and building)	D	ATE	OFFICER'S	13 MAR 1973  COMMENTS (Number each comment to show from who
	RECEIVED	FORWARDED	INITIALS	to whom. Draw a line across column after each commen
1. Administrative Officer, 7 E 31 HQ	DCI 3/13		100	Attached is a guideline for
2.				the sequence of events in accomplishing a reduction in
3.				mr. Colby asked that this be distributed to all Deputies and
4.				Heads of Independent Offices. I am available to answer any questions that may arise after
5.				you have reviewed the attachmen
6.				HBF
7.				Harry B. Fisher Director of Personnel
8.				
9.				
0.				
1.				
2.				
3.				
4.				
5.				MORI/CDF

Sequence	e of Events	
Reduction	in Personi	nel
${\tt Under}$		
		TIMITATO

- 1. Director's memorandum dated 5 March 1973 instructs Deputies and Heads of Independent Offices to identify employees who are excess to current and anticipated manpower requirements and to declare these employees excess to the Director of Personnel.
- 2. Each Deputy has sent a memorandum to his office heads requesting that they evaluate all employees to identify those who, on basis of performance, nature of service, qualifications, and grade, are excess to current and anticipated manpower requirements. Office heads will forward the list of identified employees to the Deputy Director for his review.
- 3. Office heads using their own evaluative procedures identify those who are excess and forward to the Deputy Director.
- 4. Deputies review with office heads and after considering reductions in grade where such action is appropriate, approve a final list of personnel who are excess.
- 5. Individuals are told by senior official(s) that they are being declared excess. Reason given to individuals should be about as follows:

DCI has so ordered and that they <u>as compared to their peer group</u> are least essential to meet current and anticipated manpower requirements.

Stay with the language and intent of and do not get into specifics of poor performance.

STATINTL

- 6. During the discussion with a senior official, an employee may agree to voluntarily retire. This will be considered a satisfactory resolution of a case.
- 7. Deputy then declares the employee excess and notifies him in writing of such action. The Director of Personnel will provide standard formats for these declarations.
- 8. Deputy also notifies the Director of Personnel in writing that he has declared the employee excess (standard format).
- 9. The Director of Personnel shall review each case with a view towards placing the individual elsewhere in the Agency at the same or lower grade. The individual shall be interviewed by the Director of Personnel's representative as part of this review. If the employee agrees to voluntarily retire during this review, the case will be considered satisfactorily resolved.
- 10. Each Directorate will nominate a representative with whom the Director of Personnel may discuss possible placement of an employee from another Directorate. All component heads within a Directorate will advise their representative of positions that may be filled by employees from other Directorates.
- 11. Concurrently, the Director of Personnel will notify the individual in writing of his right to submit within ten days a request to be heard orally by a representative of the Director of Personnel or to state in writing to the

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Director of Personnel why he should not be declared excess.

- 12. If the Director of Personnel is unable to assign elsewhere in the Agency, he shall recommend to the DCI that he
  - a. declare the employee surplus to the Agency;
  - b. terminate his employment utilizing his authority under section 102(c) of the National Security Act, as amended, and
  - c. establish the effective date of such termination.
- 13. Concurrently, the Director of Personnel shall notify the employee in writing of this action and of the employee's right to present to the DCI within 10 days any information in writing concerning why his employment should not be terminated.
- 14. The Director of Personnel's recommendation and the employee's appeal will be referred to the Inspector General, who shall consider them and forward his own recommendation to the DCI.
- 15. The DCI will declare the employee surplus and terminate his employment pursuant to section 102(c) of the National Security Act and establish the effective date of such termination. Such effective date shall not be less than 30 days after the DCI's determination date. The DCI also may disapprove in whole or in part the recommendation of the Director of Personnel.

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16. Finally, the Director of Personnel shall notify the employee in writing of the decision of the DCI.

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UNCLASSIFIED

(wate)

		1	•
MEMORANDUM FOR: Mr.	•		
SUBJECT : Not	ification of Declar	ration As Excess	STATINTL
. In accordance v	ith paragraph b.(1)	of I he	reby inform
you that under the a	•		•
you excess to the ma	npower requirements	of this Directorat	ce
			•
•		Deputy Direct	or for

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#### UNCLASSIFIED

(Date)

MEMORANDUM FOR:	Director of Pers	sonnel	•	
SUBJECT :	Declaration of I	Excess - Mr.		
			STATINTL	
In accordance	ce with paragraph	1 b.(2) of	I forward	herewith
my declaration of	f <u>(date)</u>	that Mr.		is
excess to the man	ipower requiremen	nts of this Directo	rate.	
		Deputy 1	Director for	·

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(Date)

Declaration as Excess

STATINTL

Deputy Director for

declare him as excess.	equition of one	
	equil chickens of child but of the	
is excess to the manpower re	eduri cucuo or organ paranoa	•
	equirements of this Directorate and I so	
and grade of Mr.	, I hereby determine that Mr.	
Directorate, as well as the	performance, nature of service, qualification	13
	nd anticipated manpower requirements of this	

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